	OCTOBER Totals £k	SEPTEMBER Totals £k	VARIANCE Totals £k
Savings achieved to date	18,818,600	18,707,650	110,950
Progress is Satisfactory	5,668,400	5,623,400	45,000
Risk of savings not being fully achieved	2,131,400	2,273,350	-141,950
Known shortfalls or significant risk that savings will not be achieved	1,959,600	1,973,600	-14,000
Total of Savings	28,578,000	28,578,000	0

£ Red Amber Green Blue

### 2012-13 LISTED BUDGET SAVINGS CONTINUING INTO 2013-14

#### Comment

•	s on Critical Services - included in para 6.3 in Report to Cabinet 16th December 2010	690,000				690,000	Saving Achieved in 2013/14
(CSF Demand Le	Children in Care - Reduce Care Package Costs	396,000					Year 2 saving of a 3 year programme. Should be achieved from reduced commissioning packages for children in care ongoing.
E2.1	Supporting People (*)	1,000,000	1,000,000				The budget for 2012/13 included an in principle reduction of £3m to be delivered over 2 years. To date £1.5m has been achieved from housing related support (older people and excluded groups). Service user reviews identified that for some individuals Supporting People funding underpinned or was closely aligned with meeting assessed care needs. A review of the care and support services (including
E2.1	Supporting People (*)	500,000	500,000				Supported Living and Shared Lives) has identified reductions of £202k, service users have been notified of any associated changes. Savings on care & support services required reassessment of needs and care packages. This saving will not be fully achieved in 13/14. Following the reviews of Supporting People funded Care & Support services, continuing care related expenditure will be incorporated in the Community Care budget commitment forecast.
E2.2	Supporting People Commissioning Functions	14,000			14,000		Now part of broader integration of commissioning function (I1.1). A number of posts are being held vacant until the integrated staffing structure has been agreed. This is the 3rd stage of the wider integration. It is intended to complete this process within this financial year. Staff and Trade Union consultation has been undertaken and it is anticipated that the new structure will be in place from January 2014. Normal personnel processes will be followed. Vacant posts held within the current structure have generated savings within 2013/14, the full saving will be achieved in 2014/15
E2.8	Area Finance / Finance Visiting Officers - Review	25,000	25,000				£75k has been deferred as part of the requirement to achieve D 1.38 Social Care Subsidies, as the staff are required in order to effectively implement the changes and achieve the saving. This deferred saving is now shown under 2014/15. Achievement of the remaining £25k of this saving in 2013/14 is dependent on Phase 2 of IAS project implementation and the re-engineering of financial back-office functions.
E3.13	Library Service - Cease provision of Mobile Library Service	3,000				,	Lease of vehicle terminated
E4.5,10,11,12	Parks, Greenspaces, Coast & Countryside Redesign	330,000				330,000	Saving Achieved
E4.7	Recharge formal sports users the costs of Grounds Maintenance	20,000				20,000	Full saving will be achieved
	Connexions	136,000				136,000	Ongoing savings anticipated as the contract reduces in 13/14 up to its end in April 2014
	Elections	200,000			200,000		To be monitored, but likely to be achieved in 2013/14
	Treasury Management Additional Savings	100,000			100,000		Built into budget for 2013/2014. Total budget forecast to be achieved.
		3,414,000	1,525,000	0	314,000	1,575,000	<del>-</del> )
	<del>-</del>						<del>-</del>

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2013-14 LIS	TED BUDGET SAVINGS						
Strategic Mar	nagement						
	Senior Management Restructure	150,000				150,000	Saving has been achieved
	Subscriptions - Local Government Association Membership	-45,000					Budget Adjusted
	Subscriptions - North West Employers Membership	-25,000	0	0	0		Budget Adjusted
	Strategic Management	80,000	<u> </u>		0	80,000	
Corporate Co	ommissioning and Neighbourhoods						
C11.2	Improved procurement of Council wide communications activity	25,000			25,000		Saving is achievable in 2013/14 but savings in 2014/15 are less likely to be achieved at this stage and therefore need to be reviewed
E3.1	Integration of Communications	95,000					Saving has been achieved
E3.2	Review of Civic Support  Connection of Boom Bookings Sorvice (linked to review of Civic Support)	60,000			20.000	60,000	Saving has been achieved  To be manitored, but likely to be achieved in 2012/14
E3.3	Cessation of Room Bookings Service (linked to review of Civic Support)	20,000			20,000		To be monitored, but likely to be achieved in 2013/14
F4.1	Area Committee Budgets	100,000			100,000		Each area committee has been advised of their reduced allocation for the year and regular monitoring will take place to ensure spending is within budget
F4.3	Double Rating - reduction in line with Council grounds maintenance contracts	33,000				33,000	Consultation complete, savings achieved
D1.27	Corporate Commissioning & Neighbourhood Coordination (CCNC) Service - rationalise service	140,000				140,000	Saving achieved by staff reductions and cessation of specialist equalities support
Para 3.6 include	Double Rating - cessation (2014/15)	30,000				30,000	Consultation complete, savings achieved
	Stop servicing all non-member meetings and review O & S structure	38,000					Agreed at 8th October budget assurance meeting that this saving will be met from reserves
D1.10	Budget realignment - members allowances as agreed by July 2012 Council	147,000				147,000	Saving has been achieved
	Area Committees - Reduce from 7 to 3	15,000			15,000		To be monitored, but likely to be achieved in 2013/14
(see also Economy)	Withdraw financial support from Southport's Christmas Lights and Christmas Trees across the Borough	10,000				10,000	Saving has been achieved
	Corporate Services and Corporate Commissioning	713,000	0	0	160,000	553,000	
Corporate Se	ervices						
C12.1	Learning and Development	80,000			80,000		To be monitored, but likely to be achieved in 2013/14
C12.2	Increased housing benefit grant from reduced error rates	250,000		250,000			The council is working with Arvato to secure a reduction and is monitoring the position on a monthly basis
C12.3	Reduced external audit, recoverable VAT fees & improved cash management pension costs	500,000		100,000	400,000		This is a combination of £100k reduction in external auditor fees (complete) and £400k of savings is VAT shelter income from OVH. Receipts currently forecast at £300k against OVH saving therefore £100k is at risk of not being achieved.
C12.4	Printing and Publications	20,000				20,000	Saving has been achieved
E4.1	Learning and Development	75,000			75,000		To be monitored, but likely to be achieved in 2013/14
E4.2	Review of Corporate Support Services	248,000				248,000	Saving has been achieved.
E4.3	Review of risk management inc externally commissioned services	80,000					Saving has been achieved
D1.11	Risk Management	25,000					Saving has been achieved
D1.12	Procurement ICT and financial support	25,000		250.000	FFF 000	-	Saving has been achieved
	Corporate Services	1,303,000	0	350,000	555,000	398,000	
Built Environ	ment						
Planning							
C1.1	Building Control - Vacancy and mini restructure	20,000				20,000	Saving has been achieved
C1.2	Land Searches - Right size budget land searches income	35,000			35,000		Income on target, likely to be achieved
C1.3	Planning DC - Commissioned technical advice	28,000			28,000		Income on target, likely to be achieved
C1.4	Planning DC - Pre-application - charge	6,000			6,000		Income on target, likely to be achieved

50,000

50,000

50,000

12,000 151,000

Planning DC - Increase planning application fee

Planning DC - Consultancy

Planning

C1.5

C1.6

Amber

Green

Blue

Due to legislative changes there are certain applications that we are no longer able to charge fees for and as a result there is a significant risk of not achieving the enhanced income targets

12,000 Saving has been achieved

32,000

69,000

		£	Red	Amber	Green	Blue
<b>Environment</b>		_				
C2.1	Environmental Health - Reduced services and supplies	55,000				55,000 Base budget adjusted April 2013
C2.2	Environmental Health - Reduced ECO Centre costs	15,000				15,000 Base budget adjusted April 2013
C2.3	Licensing (taxi etc) - Licensing reserve (one-off)	240,000				240,000 Local Licensing Reserve available to apply
D1.20	Environment - Trading Standards - staff restructuring	30,000			30,000	Restructure in progress - compulsory redundancies in hand, saving effective from August
D1.30	Built Environment - Pest Control - introduction of a charge	20,000			20,000	Charging mechanism implemented from 1 st October 2013 but income will be subject to public willingness to pay - to be closely tracked
	Environment	360,000	0	0	50,000	310,000
Investment Pr	rogramme					
C3.3	Contracted Services - Defer re-instatement of highway management funding for a further two years	800,000	40,000		760,000	Budget remains under strain. Potential overspend of £40,000 due to an issue over budgetary provision affecting the Highways Maintenance budget
C3.4	Development Control - Highway development control income target	40,000			40,000	On target and will continue to be monitored
	Street Lighting - Review of lighting options	15,000			15,000	Salix loan, to be repaid from central resources, will enable work to progress on changing street lighting
C3.2	Home Improvements - Housing Improvement Agency service brought in-house	37,000				Savings of £37k recovered by reducing available revenue budget for 2013/14 at the outset of the <b>37,000</b> Financial year, from £128,600 down to £91,600. We anticipate that projected spend will be contained within the reduced budget.
	Investment & Infrastructure - Increase income from Network Management	38,000		38,000		Ways to address this saving are still being investigated, but there remains a risk of non-achievement of this saving.
	Investment Programme	930,000	40,000	38,000	815,000	37,000
Economic De	velopment and Tourism					
D1.8	To relocate staff from The Investment Centre to Magdalen House	36,000			36,000	Savings on rental of premises. Staff moved Feb 13 and rental payments ceased March 2013
D1.25	Re-financing the Mersey Forest subscription to make a saving on the revenue budget; accept voluntary reduction in working hours from two staff; and make further savings in supplies and services	51,000			51,000	Mersey Forest subscription to be refinanced. Staff hours already reduced. On target.
(see also Neighbour hoods	Withdraw financial support from Southport's Christmas Lights and Christmas Trees s) across the Borough	20,000			20,000	Full saving will be achieved
	Economic Development and Tourism	107,000	0	0	107,000	0

		£	Red	Amber	Green	Blue	
Street Scene		•					
Landscape Se	ervices						
C5.1 C5.2 C5.3	Ground Mtce incl grass cutting - Contractors indexation/eff. Discounts FYE Parks incl Nursery and net of frontline - Fernery/Aviary shop Cemeteries & Crematoria - Restructure staffing	50,000 10,000 15,000				10,000	Saving achieved Saving achieved Saving achieved
C5.4	Parks incl Nursery and net of frontline - Further changes to Parks Management and standards in parks	50,000	50,000				These savings will be achieved in 2014/15
F1.2	Ground Mtce incl grass cutting - Recharging grounds mtce/utility costs for adult football/sport users/bowlers	85,000			85,000		Full Saving will be achieved
F1.4	Cemeteries & Crematoria - Increase burial and cremation charges	400,000			182,000	218,000	Income based savings forecast should be achieved subject to continuing demand for funerals
	Landscape Services	610,000	50,000	0	267,000	293,000	
Direct Service	es						
C6.1	Commercial waste increased income	100,000			100,000		Some additional income has been achieved and it is anticipated that this saving will be achieved despite the general economic downturn across the private sector
C6.2	Public conveniences reviewed for efficiency savings	20,000			20,000		Operational arrangements have been reviewed and all toilets have remained open. Saving should be achieved however vandalism costs are currently rising but will be monitored accordingly.
C6.3 C6.4 C6.5	School Crossings - Review crossing service and transport costs Catering - Other catering activity (income target) Vehicle Management and Mtce - MOT Testing (income target)	40,000 100,000 50,000			100,000 50,000		Saving has been achieved Saving is being achieved On track to be achieved.
C6.6	Careline Service/Security Force (income target)	125,000		25,000	100,000		Some additional income has been achieved, however, there may be a shortfall against this target subject to income generating performance over the coming months
C6.7 C6.8	Recycling - Rephase cardboard recycling to August 2014 Recycling - Right size recycling budget following new contract	1,000,000 200,000					Saving has been achieved Saving has been achieved
E1.1	Review of Cleansing Services	100,000			100,000		Review has been completed and staffing levels have been reduced to achieve this saving.
F2.1	Street Cleansing - Bulky Items Collection Service - Restructure Crews and introduce charge for bulky items	150,000			150,000		Usage of Bulky Item service has dropped dramatically in recent months. Staffing temporarily reduced to achieve saving target. If demand increases, staffing will also increase as additional income will offset staffing costs. Service now expected to meet savings target by year end.
D1.19	Street Scene - Building Cleaning - change frequency of office cleaning	50,000			50,000		Due to the closure of a number of Council buildings there may be a slight under-achivement of this saving target. However, new additional income may also mitigate this potential under achievement. To be reviewed further over coming months.
D1.24	Street Scene - Cleansing - Cease provision of free Plastic Sacks, excluding premises with difficult access	60,000				60,000	Saving achieved. New collection process now operating.
D1.32	Public Conveniences increase charges	40,000			40,000		All toilets have remained open, coin mechanisms doors have been fitted at the Park Crescent and Preston New Road facilities. Implementation of increased and new charges were effective from 1/6/2013.
D1.33	Cleansing Service - Reorganisation of workload and work patterns	25,000			25,000		On track to be achieved.
F1.6	Community Meals - Increased Budget - Catering	-29,000				-29,000	Budget has been amended following decision to cease to provide a Community Meals service
F1.6	Community Meals - Increased Budget - Vehicle Maintenance	-18,000				-18,000	Budget has been amended following decision to cease to provide a Community Meals service
	Direct Services	2,013,000	0	25,000	735,000	1,253,000	

		£	Red	Amber	Green	Blue
People		•	· ·			
Learning and	d Support					
C7.1	Complementary Education Improved use of technology (EOTAS)	100,000				100,000
C7.2	Pupil Attendance - teaching element	65,000				65,000
C7.3	Pupil attendance and welfare - school absence prevention and action	60,000				60,000
C7.4	Speech and Language Therapy	95,000				95,000
C7.5	School Improvement Team	50,000				50,000
E2.2	Admissions efficiencies	40,000				40,000
E2.3	Educational Psychology Team Restructure	50,000				50,000
D1.3	Statutory Provision Budget Realignment	9,000				9,000
D1.4	Budget realignment Welfare and Pupil Attendance - Teaching elements to Dedicated Schools Grant	25,000				25,000
D1.5	School Admission, Appeals and Student Support - Reduction in administration costs (supplies and services)	19,000				19,000
D1.6	Connexions - Budget realignment	60,000				60,000
	Learning and Support	573,000	0	0	0	573,000
Children's So	ocial Care					
E2.1	Review of the Commissioning of all residential care beds	400,000			400,000	
D1.17	Social Care - Central Management Costs and Support Costs - restructure/realign	100,000		41,400		58,600
	Children's Social Care	500,000	0	41,400	400,000	58,600
Early Interve	ntion and Prevention					
C8.1	Reduce Connexions post in YOS	24,000				24,000
C8.2	Delete sessional worker posts	54,000				54,000
C8.3	Delete parenting co-ordinator post	43,000				43,000
C8.4	Data support for the Children Centre Management System	28,000				28,000
C8.5	Reorganisation of disabled children database workload	20,000				20,000
E2.4	EIP Service restructure	140,000				140,000
D1.1	Integrated Youth Support (Targeted Youth Support & Strengthening Families Team) & Reduce YOS Budget Realignment	92,000				92,000
D1.2	Offset Substance Misuse work from DAT Public Health budget - realignment	124,000				124,000
D1.16	Healthy Schools - Transfer function of coordination and consultant roles to schools	35,000				35,000
D1.23	Aiming High - Review of Integrated Short Breaks - Budget realignment	55,000				55,000
	Early Intervention and Prevention	615,000	0		0	615,000

		£	Red	Amber	Green	Blue	
Adult Social Ca C9.1 C9.2 E2.7	Drug Service Single point of assessment Adult Social Care Budget realignment Reduced social workers	224,000 120,000 135,000				120,000	Now commissioned from Public Health budget Business as usual savings achieved Achieved by VR/VER
D1.15	Reconfiguration of the Supporting People commissioning team	125,000	54,600		70,400		Now part of broader integration of commissioning function (I1.1). A number of posts are being held vacant until the integrated staffing structure has been agreed. This is the 3rd stage of the wider integration. It is intended to complete this process within this financial year. Staff and Trade Union consultation has been undertaken and it is anticipated that the new structure will be in place from January 2014. Normal personnel processes will be followed. Vacant posts held within the current structure have generated savings within 2013/14, the full saving will be achieved in 2014/15
F1.6	Community Meals - Migrating users to alternative providers	185,000				185,000	This service has now been decommissioned and former service users have been signposted and supported to obtain alternative provision.
New Option (Options F3.2, D1.39, AND D1.41 should be considered as one option	Day Care and respite provision	1,200,000		1,200,000			The approved change in the respite decision making process was implemented in April. Close monitoring of respite expenditure and quality assurance on the decision making process will enable us to track this effectively. Notice has been given to one provider delivering a saving of £78k in 2013/14. Current day care service users needs are being reviewed as, part of normal procedure, to determine whether needs can be better met by alternative solutions and identify where day setting arrangements are still required. This may result in some service users no longer attending a commissioned day centre. Day care continues to be offered to the most vulnerable where it is the correct solution to meet their need. Current working assumptions has identified that there will be an on-going requirement of at least £3m to enable the Council to meet the needs of the most vulnerable. Over the coming months the redesign of the activity will be developed through consultation and engagement with service users, providers and the wider community. Current schedule is as follows:  Review need  Consultation & Engagement  Develop redesign options  Cabinet to consider options  Support service users through migration to alternatives  Part of the community resilience work a project is about to commence working with sheltered accommodation providers to create and encourage tenants to organise social activities and events within their facility. Work is also underway to develop a comprehensive directory of services/opportunities within Sefton.
D1.38	Social Care - Subsidies - Increase client contributions for a range of non-residential services	244,000	85,000	59,000	100,000		This change will be implemented on the 6th January 2014 and will achieve an estimated £159k in this financial year (estimated shortfall £85k in this financial year with full delivery forecast for next year). This follows consideration of feedback from consultation, equality impact assessment and an ongoing dialogue with the Departmental Leadership team and Cabinet Member Older People & Health (see main body of the report).
D1.40	Recover surplus/unspent direct payment funds at regular and earlier intervals and cease the first year one-off workplace insurance payment	752,000	100,000	218,000		434,000	As at end October £434k has been recovered by reviews undertaken. Based on this knowledge it is anticipated that this saving cannot be achieved in full on a permanent basis for a number of reasons. The position will continue to be monitored as surplus/unspent direct payments are identified and reclaimed.
	Adult Social Care	2,985,000	239,600	1,477,000	170,400	1,098,000	_

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Public Health							
D1.13	Integration Efficiencies	600,000			350,000	250,000	£250k of this required saving has been achieved by charging in existing central department costs into the Public Health budget to provide support services to the Public Health function. The remaining £350k will be achieved by the successful identification of other Council activity, that falls into the definition of public health expenditure, as defined by the grant conditions. Such expenditure can then, with the agreement of the Director of Public Health, be commissioned using the Public Health ring-fenced budget with the aim of achieving public health outcomes. This work is currently being undertaken by the Public Health Management Team in conjunction with Service Directors
	Public Health	600,000	0	0	350,000	250,000	- -
Health and We	ellbeing						
C10.1	Leisure Operations - Improved Membership retention	200,000			200,000		Collection rate improving and should reach target
C10.2	Eze Fitness contract - terminate	55,000	55,000				The saving will be deferred to 2014/15. A phased termination has been agreed with Southport ending Dec 2014 and Bootle June 2015.
C10.3	Leisure Operations - increase in income	150,000		150,000			Income is currently on target to achieve the saving. It will be kept under review.
C10.4	Reduce supplies and services budget	23,000				23,000	budget reduced and expenditure anticipated to remain in budget
C10.5	Reduce revenue growth for utility charges	200,000				200,000	budget reduced and expenditure anticipated to remain in budget
E2.5	Review all management arrangements	320,000	36,000		284,000		Two members of staff retained for 3 months to finalise the library review and Atkinson project
D1.22	Crosby Civic Hall - pilot external arrangements, with option of closure if	46,000				46,000	Budget reduced and expenditure anticipated to remain in budget
	Management fee reduction - Formby Pool Contract	50,000		50,000			Negotiations ongoing. Resolution is being sought on an outstanding legal issue. Saving may not be made in 2013/14
	Libraries - Review of Service	150,000			150,000		implementation plan agreed by Cabinet 23/5/13. Libraries start to close in Oct to Dec 2013
	Health and Wellbeing	1,194,000	91,000	200,000	634,000	269,000	- -

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Blue

		£	Red	Amber	Green	Blue	
Authority Wie	de Savings/Financing Options						
F3.1, F3.3, F4. & D1.28	2 Review of Commissioning - reducing funding support to community groups - Commissioning & Neighbourhood Coordination	96,000				96,000	This saving has been achieved through the cessation of the Benefitting Older Persons Fund and a reduction in funding to Sefton CVS
F3.1, F3.3, F4. & D1.28	2 Review of Commissioning - reducing funding support to community groups - Older People	300,000				300,000	Affected groups have been notified and relevant budgets have been reduced accordingly
F3.1, F3.3, F4. & D1.28	2 Review of Commissioning - reducing funding support to community groups - Young People and Families	282,200				282,200	Savings made from reduced commissioning with voluntary groups for delivery of services
F3.1, F3.3, F4. & D1.28	2 Review of Commissioning - reducing funding support to community groups - Provisions, Reserves, Corporate Spend	800				800	
C12.5	Cash limit general non-pay budgets in 2013/14 and 2014/15 (retains £0.5m excessive inflation provision in each year and retains inflation for specific contracts)	3,218,000				3,218,000	Budget reduced. Only risk is if departments cannot remain within cash limited budgets due to excessive inflationary increases, e.g. utilities costs.
	NHS support for Social Care	1,488,000				1,488,000	Plans are in place for this grant to be received
	Terms & Conditions - Freezing increments for 2 years	1,500,000				1,500,000	Terms and Conditions changed so increments not being paid.
	Business Rates - Small Business Rates Relief - S31 Grant	1,171,000					Grant being received.
	Levies	1,180,000				1,180,000	Reduced levies being paid.
	Transport Authority - Recharge	631,000			631,000		Discussions are taking place with Merseyside Integrated Transport Authority (MITA) to agree methodolgy for recharging
	Council Tax - Council Tax Freeze Grant	1,180,000				1,180,000	Grant being received.
	Authority Wide Savings/Financing Options	11,047,000	0	0	631,000	10,416,000	
Integration							
11.1	Commissioning, Business Intelligence and data	125,000			125,000		Implementation of restructure ongoing.
l1.2	Learning & Development, Training, Professional Training and CPD	250,000			250,000		To be monitored, but likely to be achieved in 2013/14
	Integration	375,000	0	0	375,000	C	
	Use of One-Off Resources to Support the Budget	918,000				918,000	Resources available to be utilised if required.
	Total Savings Requirement 2013/14	25,074,000	470,600	2,131,400	5,318,400	17,153,600	

#### SAVINGS UNABLE TO BE ACHIEVED FROM SPECIFIC SERVICE AREA BUT WILL BE ACHIEVED FROM OTHER AREA WITHIN WHOLE OF SERVICE

E2.5	Review all management arrangements		-36,000		36,000		Head of Libraries post can be met from vacancies within the Libraries Service pending the implementation of the revised staffing structure. Head of Arts post saving can be contained within the arts service.
E2.8	Vacancy savings elsewhere in ASC employee budget-13/14 only		-25,000		25,000		The ASC employee budget is forecasting an underspend in 13/14 mainly as a result of vacant posts being held in anticipation of the reconfiguration of social work teams and the related saving in 2014/15. For 2013/14 only,the employee savings are supporting the Area Finance/Finance Visiting Officers-Review
D1.15	Vacancy savings elsewhere in ASC employee budget-13/14 only		-54,600		54,600		The ASC employee budget is forecasting an underspend in 13/14 mainly as a result of vacant posts being held in anticipation of the reconfiguration of social work teams and the related saving in 2014/15. For 2013/14 only, the employee savings are supporting the Commissioning Functions saving
		25,074,000	434,600	2,131,400	5,354,400	17,153,600	•

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## 2014-15 LISTED BUDGET SAVINGS ACHIEVED IN 2013-14

### **Corporate Commissioning and Neighbourhoods**

E3.1	Integration of Communications	45,000	45,000				The achievement of this saving was dependent on budget transferring for posts from Leisure Services as part of the Communications integration process; it has now been confirmed however that this budget is not available to be transferred, and the saving is therefore unlikely to be achieved
	Corporate Commissioning and Neighbourhoods	45,000	45,000	0	0	0	
People							
Adult Social	Care						
D1.35	Section 117 After Care Funding	90,000				90,000	The full saving requirement in 2014/15 is £200k. To date £90k has been secured towards this saving
	Adult Social Care	90,000	0	0	0	90,000	
	Total Savings Requirement 2014/15	25,801,000	45,000	0	0	90,000	